Working with Condominium Law Course Blueprint



Working with Condominium Law

Course Overview:

The Working with Condominium Law course is a key element of the foundational section of the program. The topics provide limited licensees with a basic understanding of the legal framework in which all condominium management activities take place. The focus is the *Condominium Act*, 1998, but the course also introduces relevant related legislation. The approach taken is to organize topics thematically in a way that would make sense to a condominium manager, rather than following the structure of the *Condominium Act*, 1998.

If possible, it is recommended that limited licensees complete this course before the other foundations courses as it provides useful context for all management activities.

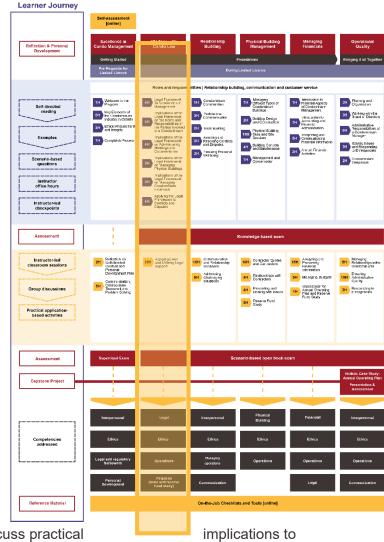
Course Goals:

- To provide condominium managers with the necessary understanding of the legislative framework for all condominium management activities
- To equip condominium managers with the necessary skills to refer to the Condominium Act, 1998 and use it to make decisions as part of their day-to-day management activities
- To support condominium managers to identify situations where expert legal support is required

Course Structure:

- Self-directed learning to obtain basic knowledge of the key sections of the Condominium Act, 1998. Supported by checkpoints to guide and monitor learner progress, and instructor office hours for any questions and concerns about self-directed content
- Knowledge-based multiple-choice exam to check understanding of basic principles
- Instructor-led classroom sessions to reflect on knowledge content and discuss practical condominium management activities
- Scenario-based open-book exam focusing on making correct decisions in legal situations

CONDO MANAGER GENERAL LICENCE EDUCATION ROADMAP



Contents

Self-Directed Learning	4
Legal Framework for Condominium Management	4
Implications of the Legal Framework on the Roles and Responsibilities of the Parties Involved in a Condominium	6
Learner Checkpoint: Legal framework and implications on roles and responsibilities tutorial	9
Implications of the Legal Framework on Administering Meetings and Documentation	10
Learner Checkpoint: Legal implications on administering meetings and documentation tutorial	13
Implications of the Legal Framework on Managing Physical Buildings	14
Implications of the Legal Framework on Managing Condominium Financials	17
Learner Checkpoint: Legal implications for managing physical buildings and financials assignment	19
Applying the Legal Framework to Conflicts and Disputes	20
Learner Checkpoint: Conflicts and disputes tutorial	22
Instructor-Led Classroom Sessions.	23
Applying Laws and Utilizing Legal Support	23

Instructor Welcome to the Course

Formal start to the course with instructor providing overview of:

- Course structure
- Course expectations
- Assessment requirements

Legal Framework for Condominium Management

Competencies Addressed	Learning Objectives	Bloom's Taxonomy Level
5.1 Integrate knowledge of the legal and regulatory framework in which a condominium operates into management activities.	Summarize the main legal and regulatory structures of the condominium management industry in Ontario.	Level 2: Comprehension
5.2 Understand hierarchy of documents governing condominiums in Ontario.	Explain the hierarchy of documents governing condominiums in Ontario.	Level 2: Comprehension
5.4 Support legal processes and counsel to protect the interests of the condominium corporation.	Recognize the role of the condominium manager in relation to the legal framework governing the condominium industry in Ontario.	Level 1: Knowledge

Topic	Content	Format / Examples / Notes	Source Content
Condominium legal framework	Review of Excellence in Condominium Management course content Legal status of condominiums Hierarchy of documents Condominium Management Services Act, 2015	Self-assessment to review Excellence in Condominium Management legal overview content Case study: What to do if updates to the Condominium Act, 1998 create an inconsistency between the Act and a condominium corporation's declarations and by-laws	New content – review

Topic	Content	Format / Examples / Notes	Source Content
The Condominium Act, 1998 – What you need to know as a condominium manager	Key definitions for condominium managers Commonly referenced sections for condominium managers When to consult the Condominium Act, 1998 How to navigate legal documents	Process flow diagram for working with legal documents	Existing course content New content — framework for working with legal documents
	How to read legal documents When to involve legal specialists		
Overview of the course	 Implications of the legal framework on: The roles and responsibilities of all stakeholders in a condominium How you administer meetings and documentation How you manage physical buildings How you manage condominium finances How you manage situations when things have gone wrong 		New content

Implications of the Legal Framework on the Roles and Responsibilities of the Parties Involved in a Condominium

Competencies Addressed	Learning Objectives	Bloom's Taxonomy Level
5.4 Support legal processes and counsel to protect the interests of the condominium corporation.	Recognize the legal obligations of the condominium corporation.	Level 1: Knowledge
5.5 Apply the agency relationship between the licensee and the condominium corporation.	Explain the agency relationship between the licensee and the condominium corporation.	Level 2: Comprehension
	Recognize the role of the agency relationship between the licensee and the condominium corporation.	Level 1: Knowledge
4.4 Support the Board of Directors to align decisions or policies with governing documents and legislation.	Explain the governing documents and legislation that are relevant to condominium corporations.	Level 2: Comprehension
4.11 Adhere to contractual obligations of condominium management agreements.	Recall the contractual obligations of condominium management agreements and their implications for condominium managers.	Level 1: Knowledge
8.1 Comply with the Code of Ethics regulation made under the <i>Condominium Management Services Act, 2015</i> .	Recall the Code of Ethics regulation made under the Condominium Management Services Act, 2015.	Level 1: Knowledge
4.8 Administer contracts on behalf of the condominium corporation.	Describe the key aspects of Contract Law as they relate to condominium management.	Level 2: Comprehension
4.13 Explain the principles and the requirements of insurance.	Explain the mandatory insurance requirements for condominium corporations.	Level 2: Comprehension
6.7 Support the annual financial audit process.	Recognize the legal requirements of the annual financial audit process and the requirements of external auditors.	Level 1: Knowledge

Topic	Content	Format / Examples / Notes	Source Content
Condominium corporation	Types of condominium corporations Duties Obligations in accordance with the Condominium Act, 1998 Turn-over process Occupier's liability and negligence law	Process map: Steps and timelines of turnover process Summary checklist of implications for condominium manager's role	Existing course content New content – process map and checklist
Board of Directors	Eligibility Officer positions Meetings of the Board Appointing Directors Process Appointing outside AGM cycle Changes to the Board of Directors Term and early removal Vacancies Mandated forms Impact on status and information certificates Standard care and liability Conflicts of interest	Process map: Appointing and removing directors Examples: Conflicts of interest for Board Members Summary checklist of implications for condominium manager's role	Existing course content New content – process map, examples, and checklist

Topic	Content	Format / Examples / Notes	Source Content
Condominium management companies and condominium managers	Management Contract Proxies Insurance Records Ethics Complaints, discipline, and appeals process Agency Law • Sources of authority • Fiduciary relationship	Example: Annotated Management Contract Process map: Complaints, discipline, and appeals process Summary checklist of implications for condominium manager's role	Existing course content New content – process map, examples, and checklist
Owners	Relationship with the condominium corporation Sale and lease of units Disclosure requirements Defamation Law	Checklist: Ensuring accurate Status Certificates Case study: Impact of incorrect / inaccurate information in a disclosure	Existing course content New content – checklist and case study

Topic	Content	Format / Examples / Notes	Source Content
External contractors	 Examples of contracts relevant to Condo Managers Legal terms Construction contracts Construction Lien Standard of Care for Property Managers Construction Act, 1990 Prompt payment requirements Auditors Audited accounts Changes to auditors 	Annotated contract examples: Purchase Orders, Loan Agreement, Service Contracts Process map: Changes to auditors Summary checklist of implications for condominium manager's role	Existing course content New content – process map, examples, and checklist

Regular office hours available throughout section to allow learners to discuss any questions or concerns they have about the content with the instructor.

Learner Checkpoint: Legal framework and implications on roles and responsibilities tutorial

- Instructor-led tutorial
- Learners submit questions and instructor provides answers during tutorial
- Facilitated discussion of pre-set scenarios related to self-directed reading topics

Implications of the Legal Framework on Administering Meetings and Documentation

Competencies Addressed	Learning Objectives	Bloom's Taxonomy Level
2.6 Maintain privacy and confidentiality involving condominium corporation	Explain the mandatory requirements for ensuring confidential storage of condominium records.	Level 2: Comprehension
matters as per legislation.	Explain the correct process for ensuring appropriate access to core records.	Level 2: Comprehension
4.2 Execute the administrative requirements of owners' meetings.	Explain the mandatory notices and requirements of owners' meetings.	Level 2: Comprehension
	Recognize the role of the Condo Manager in ensuring compliance with the mandatory administrative requirements of owners' meetings.	Level 1: Knowledge
4.3 Execute the administrative requirements of Board of Directors'	Explain the mandatory notices and requirements of Board of Directors' meetings.	Level 2: Comprehension
meetings.	Recognize the role of the Condo Manager in ensuring compliance with the mandatory administrative requirements of Board of Directors' meetings.	Level 1: Knowledge
7.1 Ensure required notices and filings are completed in accordance with the applicable legislation.	Recall the mandatory notice and filing requirements of the meeting and documentation requirements of condominium management.	Level 1: Knowledge
	Calculate correct notice periods using the Condominium Act, 1998 and Legislation Act, 2006.	Level 3: Application
7.3 Manage client records in accordance with applicable legislation.	Describe the mandatory storage and retention requirements of the client records within condominium.	Level 2: Comprehension
	Recognize the strategies to support effective document filing and record management.	Level 1: Knowledge
7.4 Prepare Status Certificates.	Explain the mandatory requirements of Status Certificates.	Level 2: Comprehension
	Recognize the role of the Condo Manager in the creation of Status Certificates.	Level 1: Knowledge
		Level 1: Knowledge

	Identify the implications of incorrect or inaccurate Status Certificates.	
7.5 Execute the administrative	Explain the mandatory requirements of prescribed forms.	Level 2: Comprehension
requirements of the prescribed forms.	Recognize the role of the Condo Manager in the administrative requirements of prescribed forms.	Level 1: Knowledge
	Identify the implications of incorrect or inaccurate filings.	Level 1: Knowledge

Topic	Content	Format / Examples / Notes	Source Content
Annual General meetings	Notices Mandatory items Owner materials Proxies Voting rules Virtual meetings and voting What to do when notice periods are not specified by the Condominium Act, 1998 Legislation Act, 2006	Project plan template: Steps and deadlines for organizing an AGM AGM checklist Example AGM agenda and papers Self-directed knowledge check: Learners are provided with situations that require notifications • Use the Legislation Act, 2006 to work out notification deadlines	Existing course content New content – template, checklist, examples, and knowledge check
Requisitioned Owners' meetings	Definition Requirements Shared responsibilities of condominium managers and Directors When might an Owners' Meeting take place?	Case study: Requisitioned Owners' meeting process from beginning to end Process map: Step-by-step guide for process to follow to support Board of Directors upon receipt of a valid requisition	Existing course content New content – case study and process map

Topic	Content	Format / Examples / Notes	Source Content
Governing documents	Declaration and Description	Example of each type of document from a variety of condominiums (highrise, mid-rise, town houses) Example of common amendments to governing documents Process maps: • Enacting by-laws • Enacting rules	Existing course content New content – examples and process map
Certificates	Status Certificates	Process map outlining (key steps, timelines, and update triggers) Checklists Real-life examples Case study: Implications of an inaccurate Status Certificate	Existing course content New content — process map, checklist, examples, and case study
Returns	Types of returns Mandatory information for each type	Case study: Consequence of an incorrect filing	Existing course content New content – case study

Topic	Content	Format / Examples / Notes	Source Content
Records	Importance of up-to-date owners' records Core records Retention periods and exceptions Transfer of records Access to records Record keeping • File structures and naming • Saving correspondence • File notes	Case study: Consequences of poorly kept owners' records Process map: Responding to a record-access request Practical tip sheet: Document management strategies for effective record keeping Case study: Litigation example that shows importance of accurate record keeping and associated costs that may be permitted for records request	Existing course content New content — process map, tip sheet, and case study

Regular office hours available throughout section to allow learners to discuss any questions or concerns they have about the content with the instructor.

Learner Checkpoint: Legal implications on administering meetings and documentation tutorial

- Instructor-led tutorial
- Learners submit questions and instructor provides answers during tutorial
- Group exercises:
 - o Review case studies from self-directed learning
 - o Instructor sets discussion topics

Working with Condominium Law > Self-Directed Learning > Implications of the Legal Framework on Managing Physical Buildings

Implications of the Legal Framework on Managing Physical Buildings

Competencies Addressed	Learning Objectives	Bloom's Taxonomy Level
3.3 Manage inspections, testing, maintenance, repair, and replacement obligations of the condominium corporation.	Describe the relevant legislation that impacts on the process for repair and maintenance within condominiums.	Level 2: Comprehension
3.4 Explain the requirements and process of the Reserve Fund Study.	Explain the mandatory requirements for the Reserve Fund Study, as outlined by the relevant legislation.	Level 2: Comprehension
3.6 Explain the requirements and process of the Performance Audit.	Explain the mandatory requirements of the Performance Audit, as outlined by the relevant legislation.	Level 2: Comprehension
3.7 Explain the warranty process for new condominiums to the Board of Directors.	Recognize the role of Tarion and warranty in new condominiums.	Level 2: Comprehension
	Explain the warranty process for new condominiums.	Level 2: Comprehension
4.13 Explain the principles and the requirements of insurance.	Explain the mandatory requirements for insurance, as outlined by the relevant legislation.	Level 2: Comprehension
4.14 Support the insurance claims process.	Explain the mandatory requirements for the insurance claims process, as outlined by the relevant legislation.	Level 2: Comprehension

Topic	Content	Format / Examples / Notes	Source Content
Reserve fund and	Reserve Funds	Example: Reserve Fund Study	Existing course
study	Classes of study		content
	Plan for future funding		New content – examples

Working with Condominium Law > Self-Directed Learning > Implications of the Legal Framework on Managing Physical Buildings

Topic	Content	Format / Examples / Notes	Source Content
Repair and maintenance	Investigation Remediation Compensation	Process and checklist for each stage	Existing course content New content – process maps and checklists
Insurance	Required insurance Insurance deductibles Act or omission		Existing course content
Tarion and warranties	Introduction to Tarion Warranty periods Performance Audit Deficiencies and conciliation Appeals	Project plan template: Performance Audit	Existing course content New content – project plan
Changes to the common elements	Changes made by the corporation Levels of change Notice requirements Changes made by Owners Criteria Notice requirements	Process map and checklists for both types of change Success story: Impact of well-managed change to common element	Existing course content New content – process map, checklists, and success story
Construction Act adjudicative process	Overview of process Resolution Appeal options	Case study: Cases going through process with example of resolution Process map with condominium manager's role highlighted	New content

Working with Condominium Law > Self-Directed Learning > Implications of the Legal Framework on Managing Physical Buildings

Topic	Content	Format / Examples / Notes	Source Content
Managing shared facilities	Interpreting shared facility documents Shared facility requirements Declaration, description and bylaws Financial Shared Reserve Fund Study Insurance Repairs and maintenance	Example of shared facility documents. Case study: Impact of a mismanaged shared facility	New content

Regular office hours available throughout section to allow learners to discuss any questions or concerns they have about the content with the instructor.

Working with Condominium Law > Self-Directed Learning > Implications of the Legal Framework on Managing Condominium Financials

Implications of the Legal Framework on Managing Condominium Financials

Competencies Addressed	Learning Objectives	Bloom's Taxonomy Level
1.3 Apply sound and practical judgment in daily matters.	Identify the most effective approach for addressing non- payment of common expenses in each situation.	Level 1: Knowledge
2.3 Communicate clearly and concisely orally and in writing.	Recognize best practices when writing notices for the collection of common expenses.	Level 1: Knowledge
2.5 Facilitate communication by demonstrating common courtesy and consideration in professional interactions.	Recognize best practices for demonstrating common courtesy in issues relating to the collection of common expenses.	Level 1: Knowledge
4.9 Implement chargebacks to unit owner's account in accordance with the	Identify the types of chargebacks that can be implemented in accordance with the <i>Condominium Act, 1998</i> .	Level 1: Knowledge
Condominium Act, 1998.	Recall the consequences of mismanagement of chargeback payments.	Level 1: Knowledge
4.10 Explain the requirement of cost- sharing agreements.	Explain the legislative requirements of cost-sharing agreements.	Level 2: Comprehension
6.2 Collect the common expenses.	Explain the various processes (and their requirements) to enforce collection of common expenses.	Level 2: Comprehension

Topic	Content	Format / Examples / Notes	Source Content
Common expenses	Definition Calculation – Schedule D of declaration	Examples: How to calculate common expenses from Schedule D Self-directed practice: Provided with information and asked to calculate common expenses (answers provided)	Existing course content New content – examples and self-directed practice

Working with Condominium Law > Self-Directed Learning > Implications of the Legal Framework on Managing Condominium Financials

Topic	Content	Format / Examples / Notes	Source Content
Collecting common expenses	Notifications Importance of current, accurate records and contact information for owners and tenants Collection Policy / Procedures • Fair and equitable application Condo Liens • Process and requirements • Consequences of late or ineffective action	Example: Well-written notification letter when common expenses are overdue Self-reflection: Provided with case studies where an owner does not pay common expenses. What would you do in this situation? • Guidance for best practice and equal approach provided	Existing course content New content — examples and self-reflection exercise
Chargebacks	Types of chargebacks Process for administering chargebacks • Ensuring validity of chargebacks • Amending condominium declaration • Process for disputes relating to chargebacks • Record keeping and updates to Status Certificates	Examples of each type of chargeback in practice Case study: consequences of mismanaging chargebacks	New content
Cost-sharing agreements	Overview of purpose and status of cost- sharing agreements Key considerations for condominium management	Example: Cost-sharing agreement	Existing course content New content – examples

Working with Condominium Law > Self-Directed Learning > Implications of the Legal Framework on Managing Condominium Financials

Regular office hours available throughout section to allow learners to discuss any questions or concerns they have about the content with the instructor.

Learner Checkpoint: Legal implications for managing physical buildings and financials assignment

- Online multiple-choice assignment to ensure understanding of topics
- Feedback provided electronically with opportunity to meet with the instructor during office hours to discuss any follow-up questions and concerns

Applying the Legal Framework to Conflicts and Disputes

Competencies Addressed	Learning Objectives	Bloom's Taxonomy Level
1.4 Apply strategies to resolve conflict.	Recall the options for addressing conflicts and violations within condominiums.	Level 1: Knowledge
	Identify the most appropriate strategies to use, based on the legislative requirements for addressing issues.	Level 1: Knowledge
4.5 Follow established procedures for addressing violations to governing documents in a consistent and equitable manner.	Describe the relevant procedures for addressing violations to governing documents within condominiums.	Level 2: Comprehension

Topic	Content	Format / Examples / Notes	Source Content
Mediation and arbitration	What is mediation and arbitration? When to use mediation and arbitration Default process	Default process map Case studies: Situations when mandatory mediation and arbitration does and does not apply	Existing course content New content – case studies
Compliance orders	What are compliance orders? When to seek compliance orders Compliance orders from owners and mortgagees Notifications • How to write a notice for a breach Forums for seeking a compliance order When to involve legal professionals Disputes involving tenants	Process maps: Compliance orders and disputes involving tenants Example: Well-written breach notice with annotations highlighting what good looks like Case studies: Examples showing when and when not to involve legal professionals Tip sheet for effectively managing compliance-order process (organizing process, effective communication, importance of record keeping)	Existing course content New content — examples, case studies, tip sheet, and process map

Topic	Content	Format / Examples / Notes	Source Content
Condominium Authority Tribunal	Types of disputes that are addressed by the CAT Overview of CAT process	Examples of disputes that would be heard by the CAT Process map: CAT process	New content (forthcoming changes to the <i>Condominium</i> <i>Act</i> , 1998)
Oppression remedy	What qualifies as oppression Options for owners to seek oppression remedies Options for corporations to seek oppression remedies	 CCC 375 case – "business judgement rule" 1976 Bondholders Case Case study: Identifying whether first-year agreements are repressive and how to effectively resolve this during turnover 	
Administrators	What is the role of administrators? Who appoints administrators? Situations when administrators will be appointed Impact on condominium managers	Case study: Situation when administrators are appointed	Existing course content New content – case study
Offences and penalties	Offences that may result in non-civil remedies Fines associated with non-civil remedies Takeaway points for condominium managers		Existing course content

Topic	Content	Format / Examples / Notes	Source Content
The Ontario Superior Court of Justice	 Rules of Civil Procedure How a court case is started Applications Condominium manager's role in Actions and Applications Notice requirements Record keeping and documentation Disclosing litigation in Status Certificates and preserving confidentiality 	Case study: Example of a dispute that would go to Superior Court of Justice – condominium manager's role within this	Existing course content New content – case study

Regular office hours available throughout section to allow learners to discuss any questions or concerns they have about the content with the instructor.

Learner Checkpoint: Conflicts and disputes tutorial

- Instructor-led tutorial
- Learners submit questions and instructor provides answers during tutorial
- Group exercise: Provided with dispute scenarios. Identify which of the resolution options should be used in each case (e.g., mediation and arbitration, compliance orders, or civil procedures, etc.).

Applying Laws and Utilizing Legal Support

Competencies Addressed	Learning Objectives	Bloom's Taxonomy Level
1.2 Manage time and workload to meet the contractual obligations of the condominium management agreement.	Identify impact of mandatory notices and deadlines on time and workload management.	Level 1: Knowledge
4.1 Develop, implement, and update the condominium corporation's annual operating plan.	Recognize the implications of legislative requirements on the condominium corporation's annual operating plan.	Level 1: Knowledge
	Use project management techniques to develop project plans for mandatory activities within the annual operating plan.	Level 3: Application
4.11 Adhere to contractual obligations of condominium management agreements.	Use project management techniques to manage time and workload to ensure delivery of annual tasks required by the condominium management agreement.	Level 3: Application
4.14 Support the insurance claims process.	Identify the implications of the legal framework on insurance and the insurance claims process.	Level 2: Comprehension
	Recognize situations where insurance claim chargebacks are valid.	Level 2: Comprehension
5.1 Integrate knowledge of the legal and regulatory framework in which a condominium operates into management activities.	Recognize the implications of legislative requirements on management activities.	Level 1: Knowledge
5.8 Apply the <i>Condominium Act, 1998</i> to all management activities.	Recognize the implications of legislative requirements on management activities.	Level 1: Knowledge
8.5 Recognize limits of personal expertise and professional responsibilities and obtain expert support as deemed necessary by the Board of Directors.	Recognize the limits of personal expertise and professional responsibilities and obtain expert support as deemed necessary by the Board of Directors.	Level 1: Knowledge

	Describe the communication techniques that can be employed to facilitate discussion with Board of Directors about expert legal support.	Level 2: Comprehension
9.2 Maintain awareness of emerging relevant and applicable legislation.	Explain recent and upcoming changes relevant to legislation at the time of taking the course.	Level 2: Comprehension
	Employ strategies to continue to keep up to date with emerging changes to relevant and applicable legislation.	Level 3: Application

Topic	Content	Format / Examples / Notes	Source Content
utilizing legal support in real-life scenarios	Roles and responsibilities of a condominium manager in legal issues Best practices for utilizing legal support • Situations when it is appropriate to seek legal support • Process for seeking legal expertise • Legal support to prevent serious issues • Presenting need for legal support to the Board of Directors Common challenges when proposing legal support and how to overcome them	Group exercise: What would you do scenarios for an issue within a condominium. Decide when and when not to seek additional legal support Breach of contract by external contractor Nonpayment of common expenses Group exercise: Discuss common reasons why a Board of Directors may resist seeking legal support Propose solutions to overcome them Group exercise: Provided with a case study of a situation involving harassment Discuss options and requirements for addressing it, focusing on differences between a policy and a law	New content

Topic	Content	Format / Examples / Notes	Source Content
Emerging relevant legislation	Update on recent or upcoming changes to relevant legislation Impact on roles, responsibilities, and activities of condominium managers How to keep up to date with emerging legislation	Group brainstorm: What do the recent and upcoming changes mean for my role? What practical changes do I need to make to my processes to meet these? • Create new / update existing checklists to reflect these changes	New content
Application to Annual Operating Plan and Reserve Fund Study	Consolidated view of the deadlines, notice periods, and processes specified by the legislation	Group exercise to create consolidated view of the deadlines, notice periods, and processes Validated by the instructor	New content
Application to insurance	Recap of mandatory insurance requirements Process for chargebacks What to do if your corporation cannot get insurance Impact of claims on claims history, premiums and deductibles	Group exercise: Provided with scenarios with potential for chargeback • Discuss and agree which chargebacks are valid and why	New content

Working with Condominium Law > Instructor-Led Classroom Sessions > Applying Laws and Utilizing Legal Support

Topic	Content	Format / Examples / Notes	Source Content
Dispute resolution	Role of Condo Manager in dispute resolution Informal mediation techniques	Group activity: Each group is provided with a condo-based scenario to work through the stages of mediation Group discussion: What skills are required to be an effective mediator? Group discussion: How to challenge Board of Directors if asking for unethical/incorrect request, e.g., incorrect chargebacks or insurance claims	New content



www.cmrao.ca | info@cmrao.ca

© Copyright CMRAO 2020